

**LUMINATE EDUCATION GROUP  
LEEDS CITY COLLEGE BOARD**

**TERMS OF REFERENCE  
2023/24**

**1. Background and Objective**

- 1.1 The Leeds City College Board ('the board') was established by the Board of Governors ('Group Board') at its meeting held on 24 April 2017 as part of the Luminare Education Group Governance Structure. It is established under the terms of clause 4 of the Articles of Government.
- 1.2 The objective of the board is to undertake the oversight of the operation of all Leeds City College FE and HE provision (developmental, quality and financial aspects) on behalf of the Group Board.
- 1.3 The board will operate in accordance with these terms of reference until such date as determined by the Group Board.

**2. Membership**

- 2.1 The board shall consist of up to twelve members made up of:
  - At least one and up to two members of the Board of Governors
  - Up to seven co-opted members with appropriate expertise
  - One staff elected member
  - LCC SU President (ex-officio)
  - Group CEO (ex-officio)
- 2.2 The Deputy CEO & Executive Principal and the Chief Financial Officer (or nominee) will be in attendance at all meetings. Other members of the executive will attend meetings as and when required.
- 2.3 The Chair of the Group Board shall be entitled to attend meetings of the board but shall not have a vote or form part of the quorum.
- 2.4 Members will be appointed by the Group Board and will hold office for a period of two years. The Board may re-appoint members for further terms of office (up to a maximum of four two year terms<sup>1</sup>) subject to an assessment against the following criteria:
  - Whether the skills and experience of the member are still required
  - Whether it would be appropriate to take the opportunity to refresh the range of skills and experience available to the board
  - The member's contribution and commitment to the board's work
  - The length of the member's previous service<sup>1</sup>

A member's term of office will expire automatically unless the Group Board agrees a further appointment.

- 2.5 The Group Board will review the membership from time to time and may make changes as it sees fit.

**3. Election of Chair**

- 3.1 The Chair of the board will be appointed by the Group Board and shall serve as Chair for a period determined by the Group Board (up to a maximum of four two year terms<sup>1</sup>). Only governor members are eligible for appointment as Chair.
- 3.2 In the absence of the Chair, the other members present shall choose someone from among themselves to act as Chair for that meeting.

#### **4. Frequency of Meetings, Notice and Quorum**

- 4.1 The board shall usually meet on a termly basis, scheduled annually in advance. Additional meetings may be called as necessary in agreement with the Chair.
- 4.2 Written notice of each meeting, an agenda and supporting papers shall be circulated no later than five working days before the date of the meeting.
- 4.3 The quorum for meetings of the board shall be three members, including at least one governor.

#### **5. Responsibilities of the Leeds City College Board**

- 5.1 To develop targets/measures for Leeds City College for approval by the Group Board and to monitor and report performance accordingly.
- 5.2 In relation to Leeds City College, to have oversight of:
  - The delivery of the Leeds City College strategy and objectives and the college's contribution to group strategic priorities
  - Ongoing development of Leeds City College
  - The quality of teaching and learning
  - Stakeholder satisfaction (parent/employer/learner voice)
  - Financial performance against budget
  - Human resources
  - Risk management
  - Health & Safety, Safeguarding/Prevent, Equality, Diversity & Inclusion and SEND
- 5.3 To escalate any issues arising from 5.1 and 5.2 above for the attention of the Group Board.
- 5.4 To approve the Leeds City College Quality Strategy and any policies specific to Leeds City College, as delegated by the Group Board.
- 5.5 To consider and approve any business case or investment plan relating to Leeds City College prior to its recommendation to the Group Board.
- 5.6 To review and assess any bids, tenders and business development opportunities relating to Leeds City College prior to submission to the Group Board for approval.
- 5.7 Annually, and in conjunction with the Group CEO, to review and make recommendations to the Group Remuneration Committee on senior staff remuneration, such review to be carried out in accordance with the policy determined by the Group Board.
- 5.8 In undertaking the above, the board shall undertake appropriate engagement with internal and external stakeholders.

#### **6. Powers**

- 6.1 The board's powers of determination shall be those delegated explicitly by the Group Board. In the absence of such delegation, the board shall instead be required to recommend a course/courses of action for determination by the Group Board.
- 6.2 There shall be no casting vote. Any issue of dissent or failure to agree a majority for a recommendation shall be reported for determination by the Group Board.

## **7. Clerking Arrangements**

7.1 The Governance Manager shall act as Clerk.

## **8. Reporting to the Group Board**

8.1 A report providing a summary of the minutes of each meeting of the board shall be presented to the next ordinary meeting of the Group Board.

## **9. Other Matters**

9.1 The board shall:

- Ensure that new and existing members receive appropriate training in all aspects of the board's responsibilities
- Conduct an annual review of the board's effectiveness against its Terms of Reference
- Maintain and operate to an annual reporting schedule which covers all key matters as per the board's Terms of Reference

<sup>1</sup> *in accordance with the recommendations of the Nolan (Neill) Committee on Standards in Public Life, a governor/co-opted member shall not serve for more than eight years in total. However, the Board retains the discretion to vary this general rule if there are exceptional reasons for an individual being appointed for a further term of office.*